GFEBS 101 Brief

March 3, 2006

US ARMY PEO EIS
PEO ENTERPRISE INFORMATION SYSTEMS

What is GFEBS?

<u>General Fund Enterprise Business System</u> (GFEBS) is a web-based enterprise resource planning solution that will enable the US Army to compile and share accurate, up-to-date resource management data across the Army. GFEBS will:

» Leverage commercial, off-the-shelf business enterprise software

» Supply standardized, real-time financial data and information

» Empower leadership to make strategic business decisions that have a direct and positive impact on the warfighter

GFEBS is being built on SAP, a commercial-off-the-shelf (COTS) *Enterprise Resource Planning (ERP)* financial management system. **GFEBS will be the Army's Financial Backbone.**

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What Is ERP?

Enterprise Resource Planning (ERP) is a commercial-off-the-shelf (COTS) business solution that leverages industry best practices to automate, integrate, and standardize processes and data across the enterprise.

GFEBS is an Army-wide ERP solution that:
  » integrates financial systems and functions
  » provides increased visibility over financial information
  » supports portfolio management of financial systems

Improved Information for Financial Decision Making.

ERP Implementation

- **Pre-paved roads exist – don't pave your own**
- All routes are initially available – customer selects which one to take
- Once the path (blueprint) is defined, deviations are costly

To

Camden Yards

From

Springfield
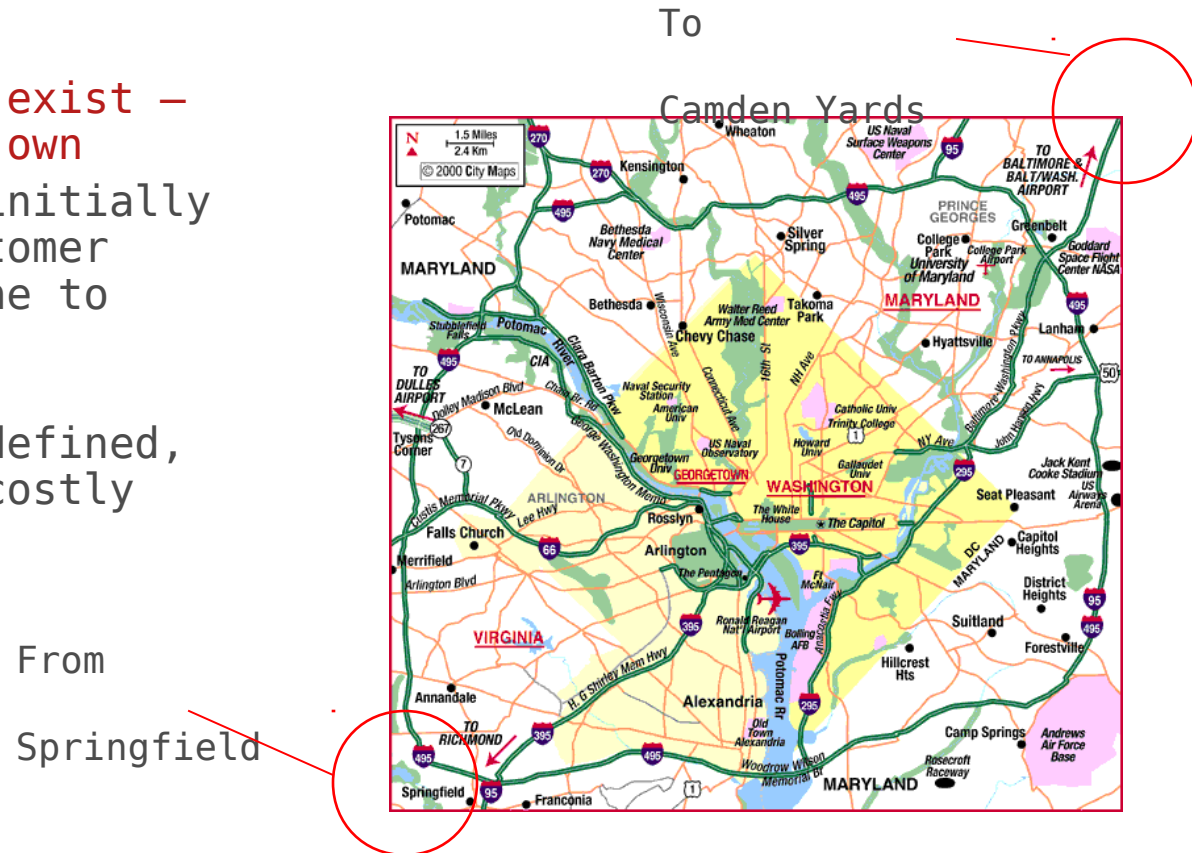
Your Involvement in Picking the Right Path is Key!

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GFEBS Scope

- WHO
  - » Leadership, Comptroller, and Financial/Resource Management Personnel from:
    - – All Army Components
    - – MACOMs
    - – DFAS
    - – HQDA
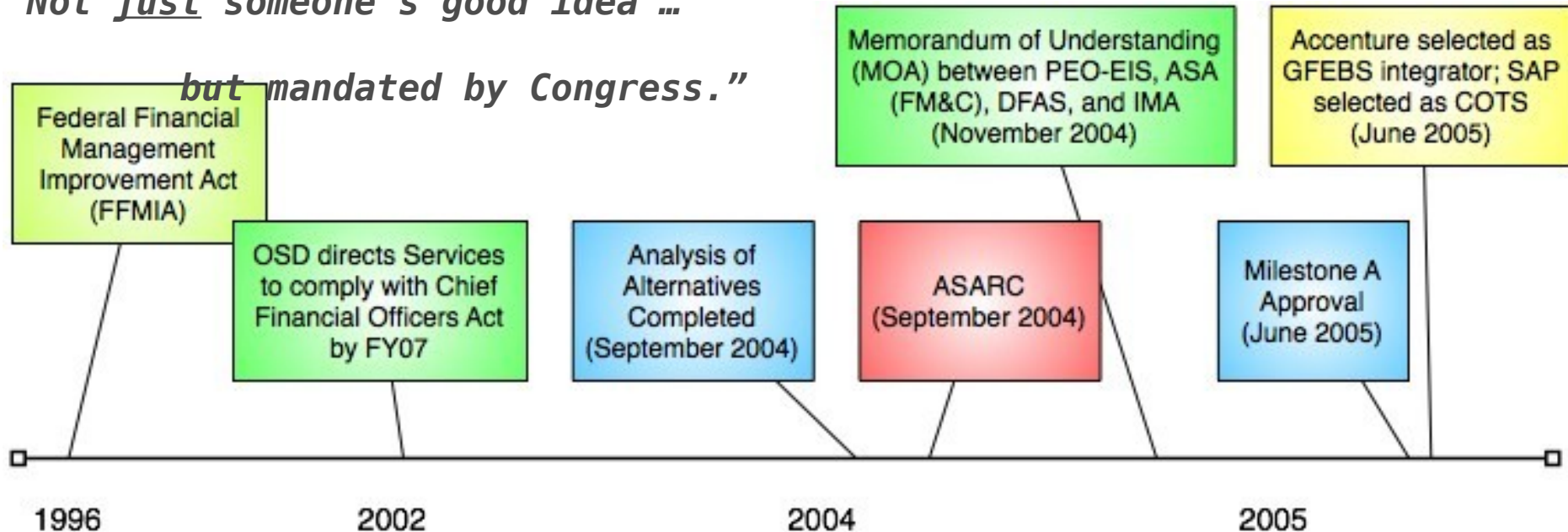   - – DoD
- WHAT
  - » Process and functional scope include:
    - – General Ledger
    - – Accounts Payable
    - – Accounts Receivable
    - – Funds Management
    - – Cost Management
    - – Financial Reporting
   - – Property, Plant and Equipment Inventory

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GFEBS

"Not just someone's good idea …

but mandated by Congress."

Federal Financial Management Improvement Act (FFMIA)

OSD directs Services to comply with Chief Financial Officers Act by FY07

Analysis of Alternatives Completed (September 2004)

ASARC (September 2004)

Memorandum of Understanding (MOA) between PEO-EIS, ASA (FM&C), DFAS, and IMA (November 2004)

Milestone A Approval (June 2005)

Accenture selected as GFEBS integrator; SAP selected as COTS (June 2005)

1996   2002   2004   2005

General Fund Enterprise Business System (GFEBS) will provide the Army and DoD with relevant, reliable, and timely financial information to lower the Army's cost of financial management, improve visibility of financial resources, allow better business decisions, and improve resource utilization.

Current Environment

Integration Nightmare
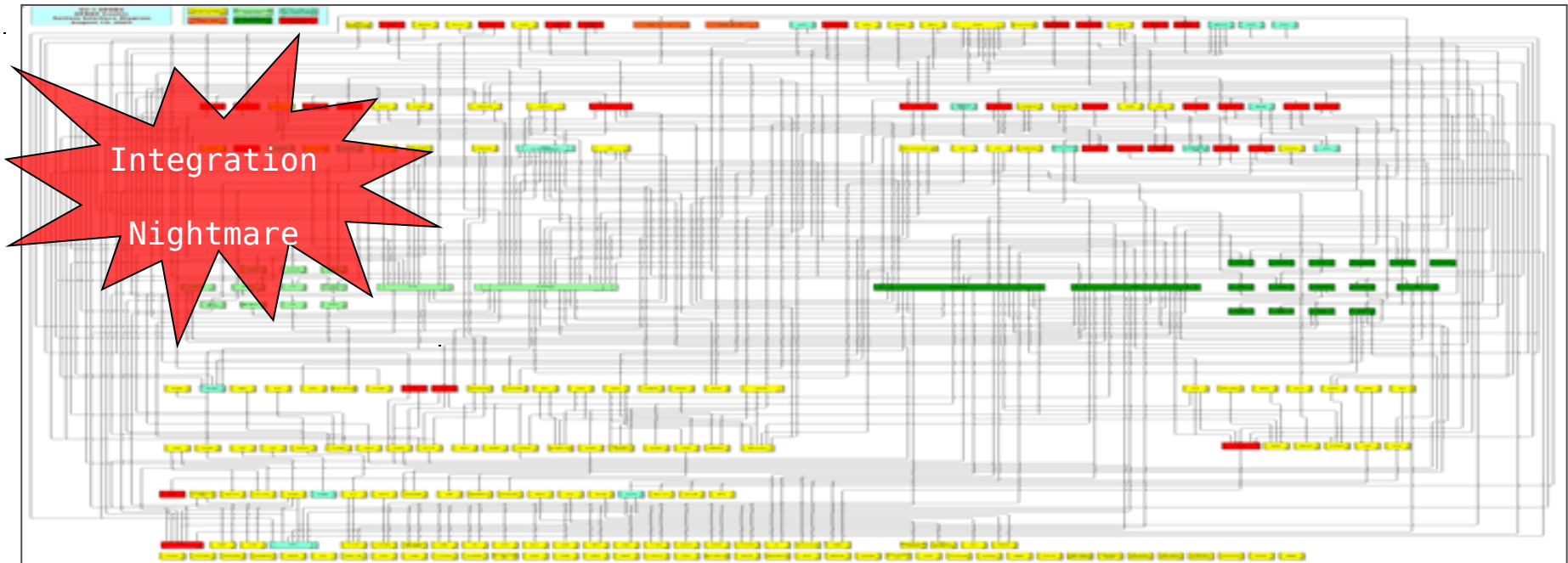
Deficiencies:
- » Lack of Visibility of Total Program Cost at All Levels
- » Limited visibility of Real Property (Fixed Asset Valuation)
- » No Linkage Between Budget and Performance Information
- » High Rework Rate for Financial Processes drives Costs

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Requirement

- A modern financial capability to support the modular, joint, and expeditionary army
- Timely, reliable, accurate financial data for decision making
- Replace legacy systems and processes that prevent reliable budget execution
- Comply with laws and regulations

Anticipated Outcome

- Replace 80% of the current Army financial portfolio's overlapping and redundant functionality

- A common system that provides a single authoritative source of the Army's financial management information

SV-1 Systems Interface Description

General Funds Enterprise Business System (GFEBS)

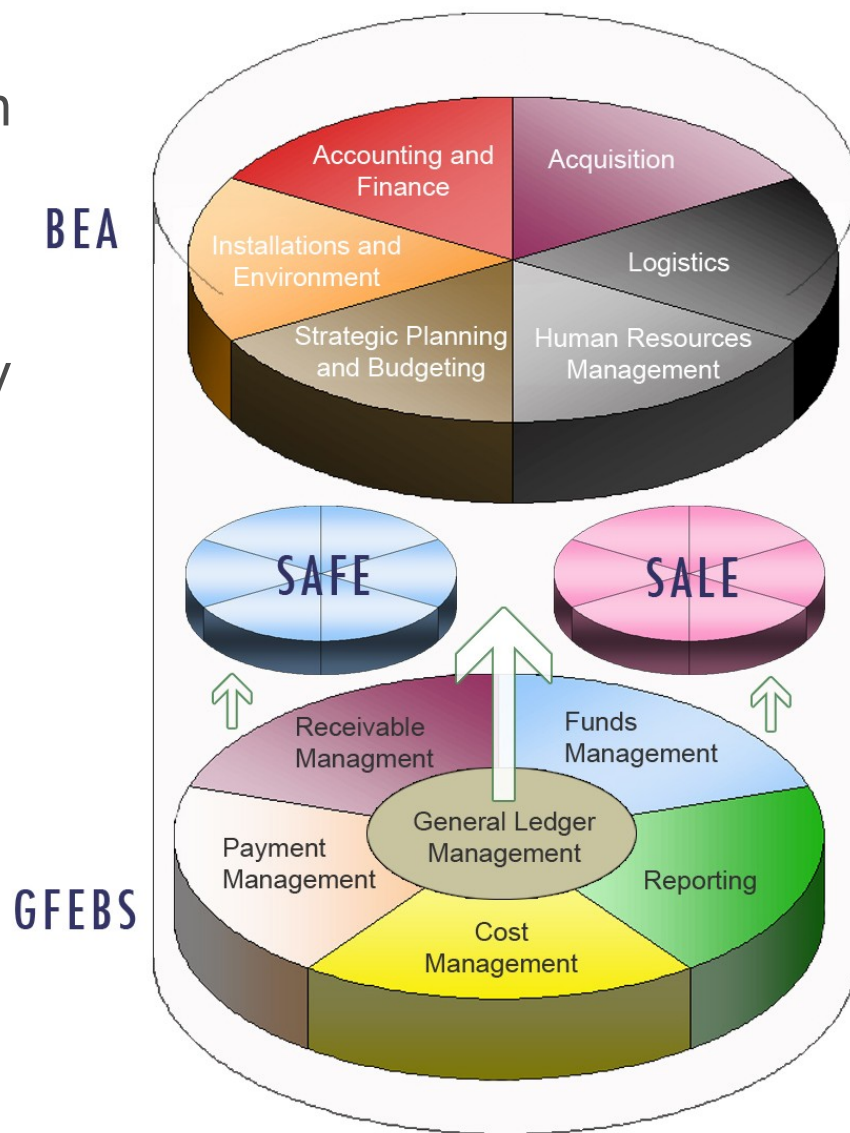GFEBS 101 9

GFEBS Benefits

Organizations	Benefits
Army Components, MACOMs, Installations	- Cost Management/Cost Control - Ability To Understand Value And Location Of Property, Plant, And Equipment - Better Financial Decision Making And Better Support Of The Warfighter - Elimination Of Non-value Added Activities (E.G., Reconciliations) And Reduced Time Spent On Transactions
DFAS	- Elimination Of Non-value Added Activities (E.G., Reconciliations) And Reduced Time Spent On Transactions - More Time Available To Performance Financial Analysis - Increased Customer (Army) Satisfaction - Faster Processing, Lower Costs
HQDA	- Army-wide View Of Financial and Cost Data - Better Financial Decision Making - Auditability; FFMIA Compliance - Elimination Of Redundant Legacy Systems - Reduced Cost Of Finance
DoD	- Auditability; FFMIA Compliance - Elimination Of Redundant Legacy Systems - Reduced Cost Of Finance

GFEBS Supports Federated Approach

- GFEBS will be the foundation for all domains across the business enterprise.

- GFEBS leverages DoD and Army architectures to deliver a scalable and interoperable solution.

SAFE - Single Army Financial Enterprise
SALE - Single Army Logistics Enterprise
BEA - Business Enterprise Architecture

BEA

- Accounting and Finance
- Acquisition
- Installations and Environment
- Logistics
- Strategic Planning and Budgeting
- Human Resources Management

SAFE

SALE

GFEBS

- Receivable Managment
- Funds Management
- Payment Management
- General Ledger Management
- Reporting
- Cost Management

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Program Schedule

VERSION 1.47a
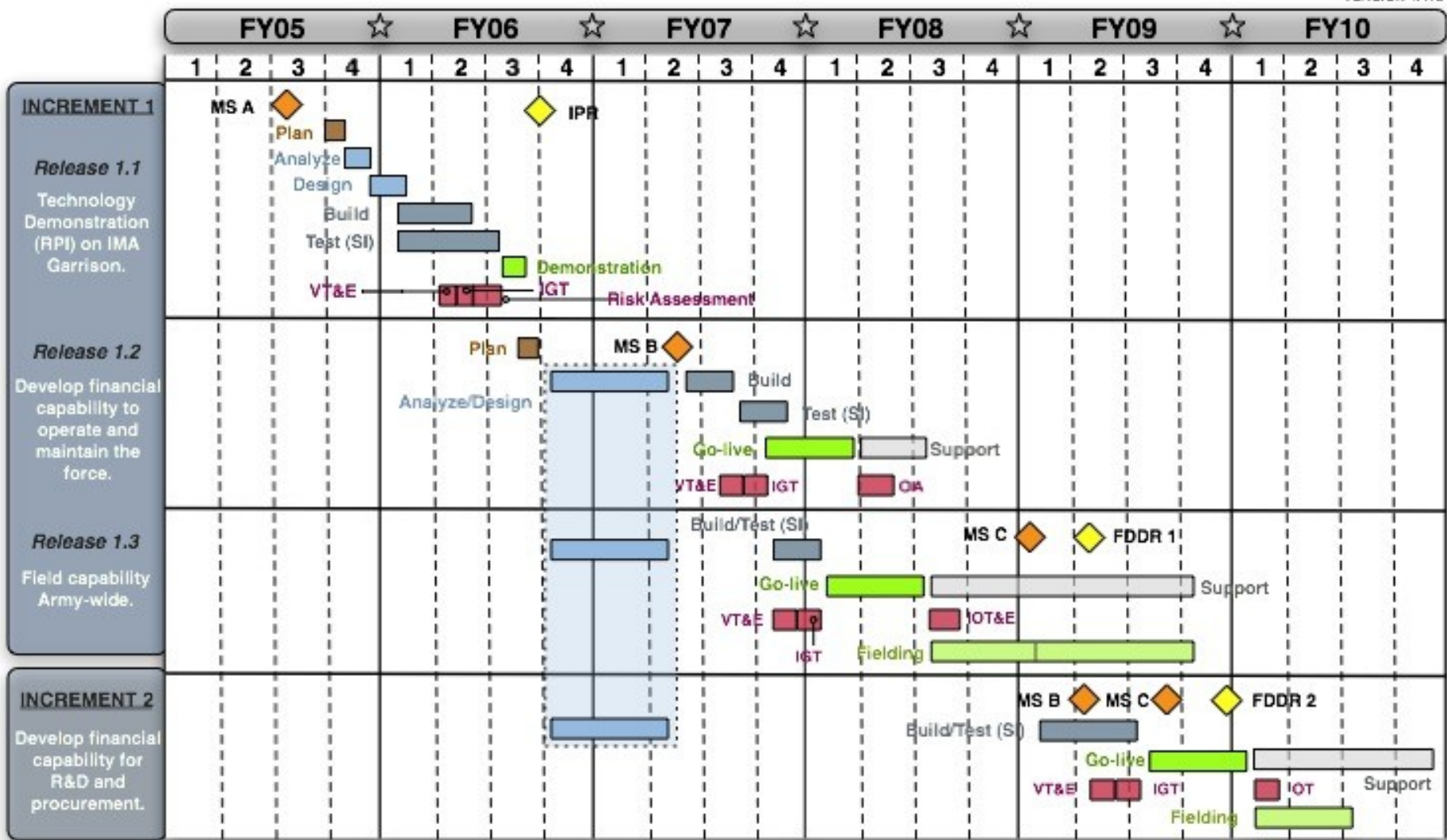
FDDR – Full Development Decision Review
OA – Operational Assessment

IGT – Independent Government Test
VT&E – Validation, Test and Evaluation

IOT&E – Initial Operational Test and Evaluation

Project Management

plan	analyze	design	BUILD	TEST	deploy

BUILD
Build Master Configuration
Perform Detailed Technical Design
Plan Component Test
Build and Test Application Components
Install and Build Execution Environment
Install and Build Operations Environment
Develop Support Materials
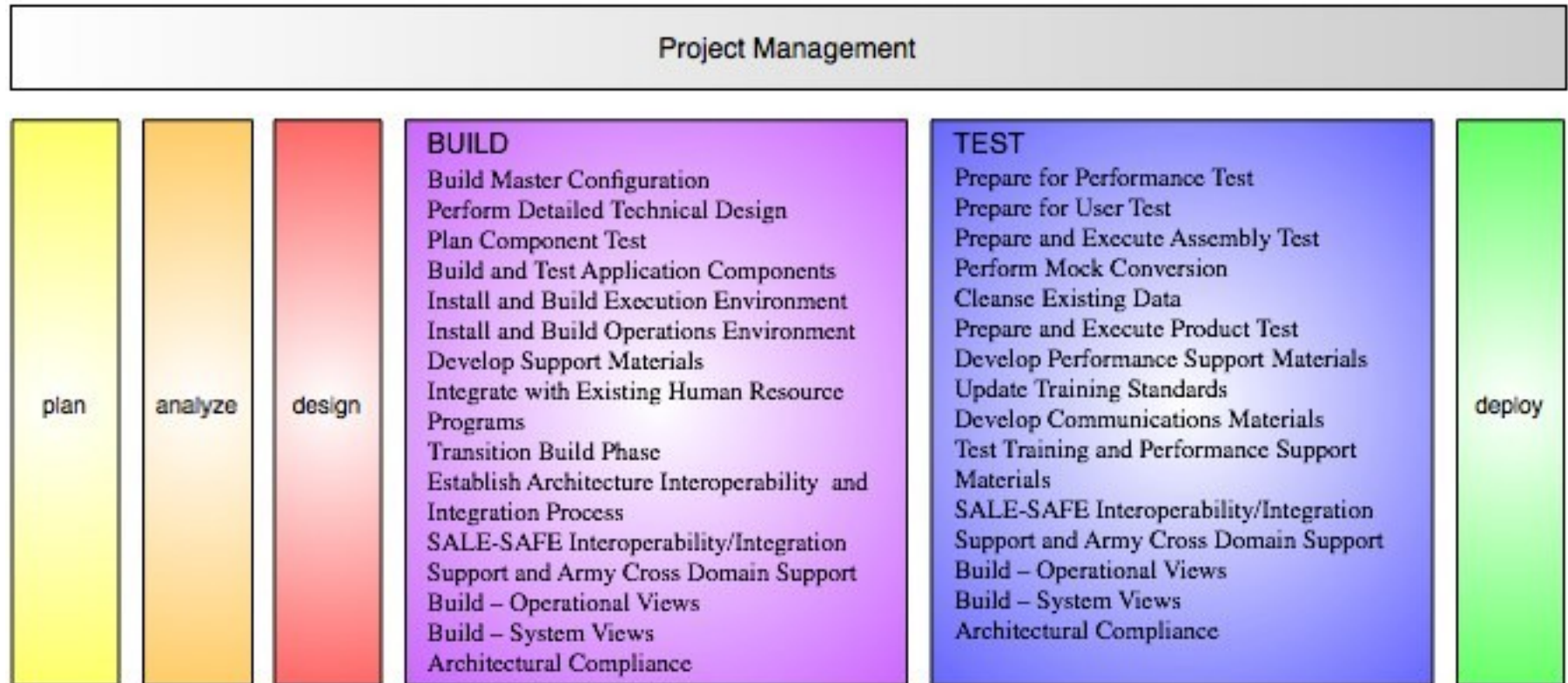Integrate with Existing Human Resource Programs
Transition Build Phase
Establish Architecture Interoperability and Integration Process
SALE-SAFE Interoperability/Integration Support and Army Cross Domain Support
Build – Operational Views
Build – System Views
Architectural Compliance

TEST
Prepare for Performance Test
Prepare for User Test
Prepare and Execute Assembly Test
Perform Mock Conversion
Cleanse Existing Data
Prepare and Execute Product Test
Develop Performance Support Materials
Update Training Standards
Develop Communications Materials
Test Training and Performance Support Materials
SALE-SAFE Interoperability/Integration Support and Army Cross Domain Support
Build – Operational Views
Build – System Views
Architectural Compliance

Project Status

GFEBS is here

R1.1 Technical Demonstration at Ft. Jackson — Feb 06 - May 06

Test Phase (SI) — Oct 05 - Apr 06

Build Phase — Oct 05 - Mar 06

Design Phase — Sep 05 - Nov 05

Analyze Phase — Aug 05 - Sep 05

Award SI contract — Jun 05

Obtain OSD Milestone A approval — Jun 05

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Location of Work

Release 1.2 SME requirements may increase pending results of Release 1.1

Responsibility for Success

Identify people whose success is tied to GFEBS.

All Organizations	Responsibility for GFEBS Success	Release 1.1 Organizations
Army Components, MACOMS, Installations	- Participate In Blueprinting, Design/Build/Test - Participate In Communications And Change Readiness Activities - Perform Transition Activities (E.G., Data Cleansing) - Attend Training - Adopt Process Changes And Use The New System	- Fort Jackson - MACOMs (IMA) - ARNG - USAR - USACE
DFAS	- Participate In Blueprinting, Design/Build/Test - Participate In Communications And Change Readiness Activities - Perform Transition Activities (E.G., Data Cleansing) - Attend Training - Adopt Process Changes And Use The New System	- DFAS Indianapolis - Rome, N.Y.
HQDA	Communicate Vision For GFEBS (For release 1.1 there are 4 process owners, Accounting, Real Property, Budget, and Cost Management)	- ASA (FM&C) - ACSIM
	- Oversee GFEBS Project - Provide Project Officer	PEO-EIS
DoD	Provide Milestone Approvals	ASD NII

GFEBS

Executive Steering Committee

. Overall responsibility for success of Benefits Realization Process

Stakeholders

Process Owners

. Maintain accountability for attainment of benefits
. Assign representative from their organization to assist Benefits Analyst
. Reconcile variances between benefits targets and actuals with

□ **Agency**
□ **Finance**
□ **Property Mgmt**
□ **Budget**
□ **SFIS**
□ **Cost**
□ **DFAS**
□ **CIO/G-6**
□ **Logistics**
□ **HR**
□ **I&E**
□ **Acquisition**

Stakeholder Representative

. Assist Benefits Analyst with data gathering

Change Agents

□ **MACOM RMs**
□ **Installation CDRs**

GFEBS Project

Benefits Champion

. Report GFEBS Project Benefits status to the Steering Committee
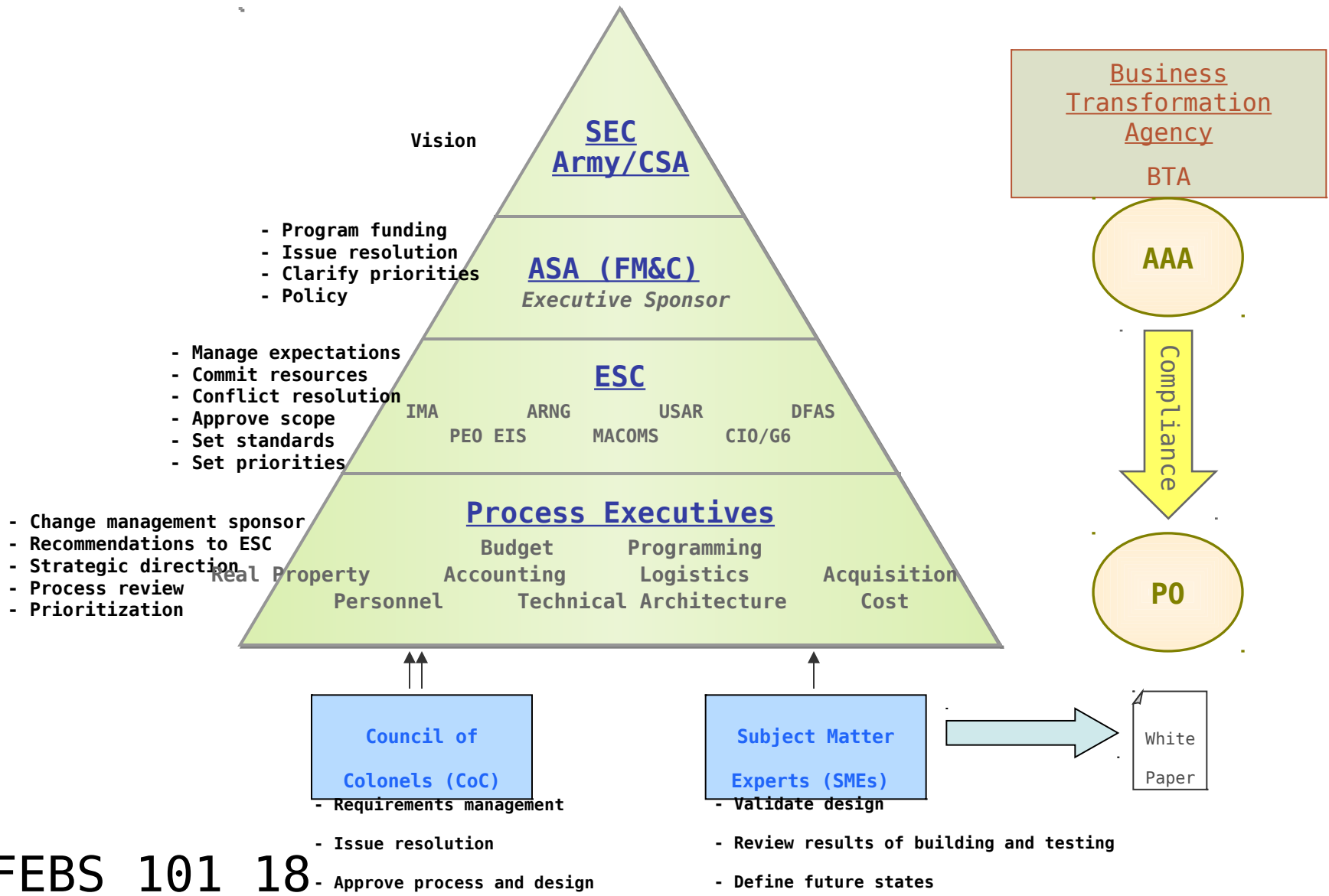. Define actions based upon data, working with stakeholders

Benefits Analyst

. Gather data and key metrics for each benefits area with assistance from the Stakeholder Representatives
. Create detailed Benefits Reports each period
. Create Benefits Realization Scorecard each period

HQ   *Site & MACOMs*   *Project*

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GFEBS Functional Governance

Business Transformation Agency

BTA

AAA

Compliance

PO

Vision

SEC Army/CSA

- Program funding
- Issue resolution
- Clarify priorities
- Policy

ASA (FM&C)
Executive Sponsor

- Manage expectations
- Commit resources
- Conflict resolution
- Approve scope
- Set standards
- Set priorities

ESC

IMA   ARNG   USAR   DFAS
PEO EIS   MACOMS   CIO/G6

- Change management sponsor
- Recommendations to ESC
- Strategic direction
- Process review
- Prioritization

Process Executives

Budget   Programming
Real Property   Accounting   Logistics   Acquisition
Personnel   Technical Architecture   Cost

Council of Colonels (CoC)

Subject Matter Experts (SMEs)

White Paper

- Requirements management
- Issue resolution
- Approve process and design

- Validate design
- Review results of building and testing
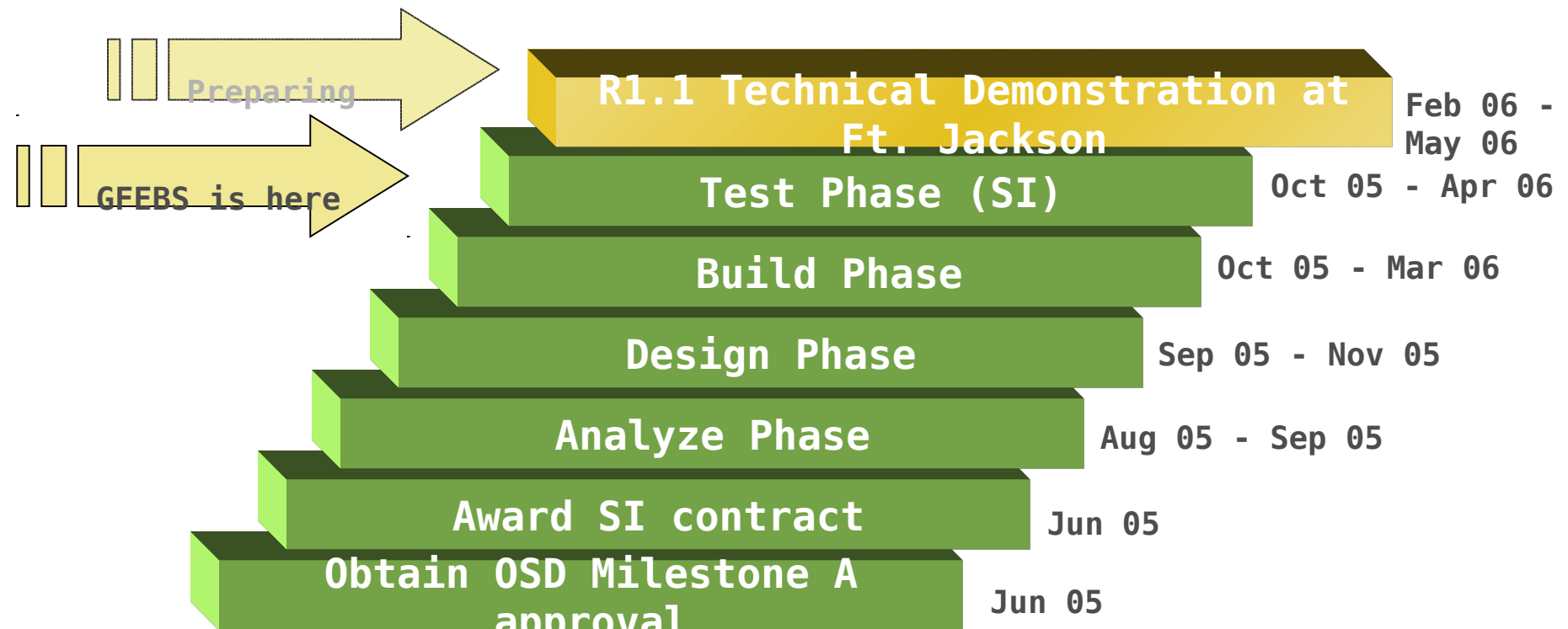- Define future states

GFEBS Project Office

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A Collaborative Team of PEO-EIS and ASA (FM&C).

Next Steps

Preparing

GFEBS is here

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Obtain OSD Milestone A approval — Jun 05

- Testing
- Prepare for Ft. Jackson Technology Demonstration (May 2006)

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Conclusion

GFEBS project office is focused on success

- » Ensure stakeholders share a common understanding of success
- » Define and adhere to sound, solid requirements
- » Establish and maintain high quality standards
- » Establish rigorous governance processes
- » Engage customers and users from the beginning
- » Review and incorporate best practices and lessons learned
- » Measure and report frequently

It's more than just time and budget.